

#### **How Does DCAA Fit In?**

#### **Presented by:**

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Financial Liaison Advisor Defense Contract Audit Agency

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### Objective

The objective of this presentation is to define where DCAA fits into the acquisition process. At the end of the presentation, the student will understand the procedures DCAA uses to perform audit services and how to request those services.



#### **Outline of Presentation**

- Audit Services Provided by Financial Advisory Services Center
- Typical Field Audit Services
- Audit Report Opinions What They Mean
- Guide to Requesting Services
- Rapid Rates Program



# Audit Services Provided by Financial Advisory Services Center



### **History of DCAA**

July 1965 -- DCAA Was Formed by Transferring Existing Resources From Each of the Military Services Into the Newly Formed Defense Contract Audit Agency.

Resulted in:

One set of audit guides -- the DCAA Contract Audit Manual

A single organization the contractor could deal with on contract audit matters.



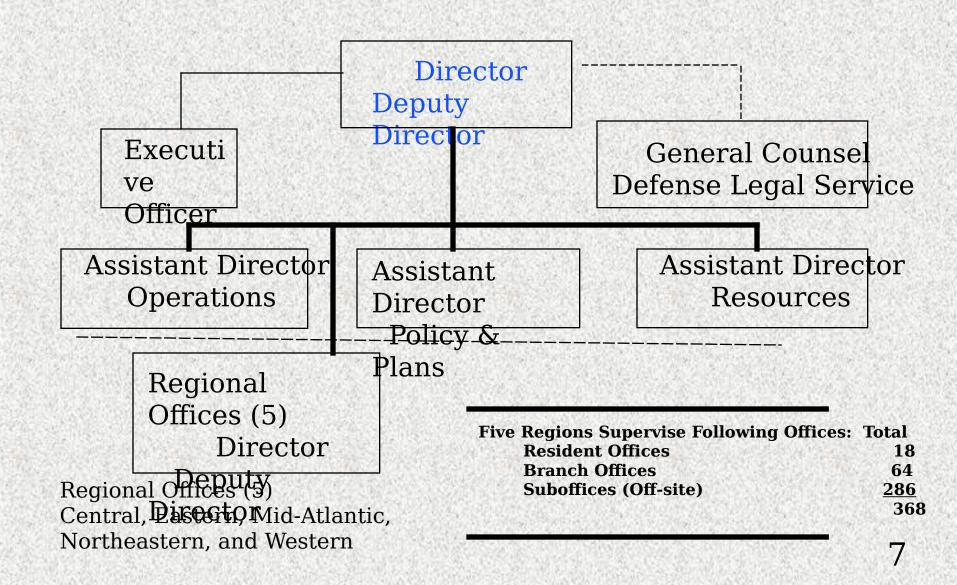
### **Agency Mission**

### DCAA Charter - DoD Directive 5105.36 MISSION -- DCAA shall:

- Perform all necessary contract audit for the Department of Defense and provide accounting and financial advisory services regarding contracts and subcontracts to all Department of Defense components responsible for procurement and contract administration. These services will be provided in connection with negotiation, administration and settlement of contracts and subcontracts.
- Provide contract audit service to other Government agencies as appropriate.

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### Agency





### Summary of DCAA Audit Results

Item	FY 98	FY 99	FY 00	FY 01
No. of Reviews	48,272	44,064	41,722	42,657
Net Savings (Billions)	\$2.2	\$2.6	\$2.4	\$3.2
Cost Questioned Sustained %	66.5%	65.4%	67.0%	72.3%
Retum on Investment	\$6 to 1	\$7.1 to 1	\$6.6 to 1	\$8.4 to 1



#### DCAA Auditors As of May 2002

			Percent With		
	Ave.	No. of	Advanced	CPA/Passed	
Grade	Age	Personnel	Degrees	Exam	
SES	53	15	73%	100%	
GS-15	53	37	84%	89%	
GS-14	51	151	50%	77%	
GS-13	49	833	25%	63%	
GS 5-12	45	2,397	16%	24%	
Agency	<b>46</b>	3,433	21%	<b>37</b> %	



### DCAA

Financial Advisory Services Center



#### **Audit Liaison Division**

Goal is to support customers by serving as an on-site interface between DCAA and its customers.



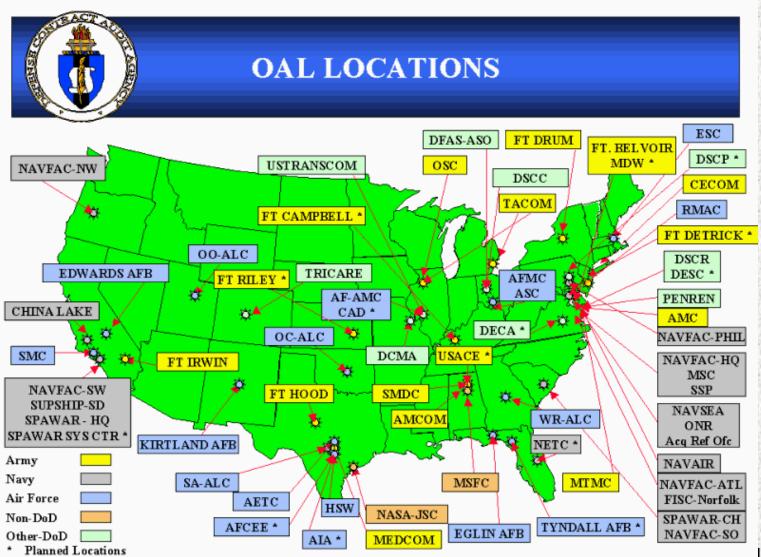
### Financial Advisory Services Center

#### Mission:

to provide financial advisory services support at customer sites to assist PCOs in determining fair and reasonable contract prices.



### Agency





### Agency

Buying Command	City	Stat e	Telephone
3rd Wing Fighter Group/3CES/CEI	Elmendorf AFB	AK	907-552-3199
S Army Space & Missile Defense Command	Huntsville	AL	256-955-2499
Marshall Space Flight Center	Marshall Space Flight Center	AL	256-544-4671
JS Army Avi <mark>ati</mark> on and Missile Comman <mark>d</mark>	Redstone Arsenal	AL	256-313-3932
Camp Pendleton Regional Contracting Office	Camp Pendleton	CA	760-725-8141
Naval Air Warfare Center - China Lake	China Lake	CA	760-939-7084
AF Flight Test Center	Edwards AFB	CA	661-277-7473
Air Force Space & Missile Systems Center	El Segundo	CA	310-363-6991
US Army National Training Center	Fort Irwin	CA	256-876-6531
Naval Facilities Engineering Command-Port Hueneme	Port Hueneme	CA	805-982-3873
Naval Facilities Engineering Command, SW	San Diego	CA	619-532-3834
Space and Naval Warfare Systems Command	San Diego	CA	619-524-7394
Supervisor of Shipbuilding	San Diego	CA	619-556-1172
Army Corps of Engineers - Los Angeles District	South El Monte	CA	626-401-4023
30th Space Wing/30 CONS/LGCZ	Vandenberg AFB	CA	805-605-0196
TRICARE Management Activity	Aurora	СО	303-676-3480
US Army Space Command	Peterson AFB	СО	719-554-1995
NAVFAC Engineering Field Activity, Chesapeake	Washington	DC	202-685-3208
Navy Strategic Systems Programs	Washington	DC	703-428-0831
		25 50 30 37 31	AND REAL PROPERTY.



#### Delense Contract Audit **Agency**

Buying Command	City	Stat e	Telephone	
Naval Sea Systems Command	Washington Navy Yard	DC	202-781-2909	
Air Armament Center	Eglin AFB	FL	850-882-2129	
NAWC-TSD Naval Air Training Center	Orlando	FL	407-380-8076	
Tyndall AFB 325 CONS/CC	Tyndall AFB	FL	850-283-3972	
Southern Region Contracting Center	Fort McPherson	GA	404-464-3738	
Warner Robins Air Logistics Center	Robins AFB	GA	478-926-7510	
Savannah District, Corps of Engineers	Savannah	GA	912-652-5069	
TACOM - Rock Island	Rock Island	IL.	309-782-6575	
US Army Operations Support Command	Rock Island	IL	309-782-3705	
HQ Air Mobility Command	Scott AFB	IL	618-229-2090	
USTRANSCOM/TC J4-BCO	Scott AFB	IL	618-229-1570	
Air Force Electronic Systems Center	Hanscom AFB	MA	781-377-2627	
US Army Robert Morris Acquisition Center Aberdeen	Aberdeen Proving Ground	MD	410-278-0736	
US Army Robert Morris Acquisition Center Edgewood	Aberdeen Proving Ground	MD	410-436-2739	
US Army Medical Research Acquisition Activity	Fort Detrick	MD	301-619-7678	
Naval Air Systems Command	Patuxent River	MD	301-757-9081	
US Army Tank-Automotive & Armaments Command	Warren	MI	586-574-8050	
Kansas City District, Corps of Engineers	Kansas City	МО	816-983-3864	
Defense Contract Management - St. Louis	St. Louis	МО	314-331-5096	1



#### Delense Contract Audit **Agency**

Buying Command	City	Stat e	Telephone	
Fort Bragg Contracting	Fort Bragg	NC	760-380-5015	
US Army Communications Electronics Command	Fort Monmouth	NJ	732-427-1445	
US Department of Energy Albuquerque Operations	Albuquerque	NM	505-846-3757	
AFRL Kirtland	Kirtland AFB	NM	505-845-5905	
AFRL Information Directorate	Rome	NY	256-895-1431	
Defense Supply Center Columbus	Columbus	ОН	614-692-1314	
DFAS-Acquisition Support Organization	Columbus	ОН	310-363-2441	
DFAS-Commercial Pay	Columbus	ОН	614-693-7987	
Aeronautical Systems Center	Wright Patterson AFB	ОН	937-255-5494	
Air Force Materiel Command	Wright Patterson AFB	ОН	937-255-4369	
Oklahoma City Air Logistics Center	Tinker AFB	ОК	405-739-2946	
Naval Facilities Engineering Command-EFANE	Lester	PA	610-595-0753	
Defense Supply Center Philadelphia	Philadelphia	PA	215-737-6190	
Naval Inventory Control Point - Philadelphia	Philadelphia	PA	215-697-2554	
Naval Undersea Warfare Center Newport Division	Newport	RI	401-832-1636	
Space and Naval Warfare Systems Center, Charleston	Hanahan	SC	843-218-5902	
Naval Facilities Engineering Command-Southern Div	North Charleston	SC	843-820-5506	
Air Force Human Systems Center	Brooks AFB	TX	210-536-8599	
Air Force Outreach Program Office	Brooks AFB	TX	210-536-8685	1



### Agency

Buying Command	City	Stat e	Telephone
HQ, III Corp and Fort Hood Contracting Command	Fort Hood	TX	254-287-5521
US Army Medical Command Acquisition Activity	Fort Sam Houston	TX	210-295-4504
Fort Hood Family Housing	Killeen	TX	254-200-0283
37 Civil Engineering Squadron / CEI	Lackland AFB	TX	210-671-1497
Air Education and Training Command	Randolph AFB	TX	210-652-4486
Air Force Base Conversion Agency	San Antonio	TX	210-925-3036
Acquisition Center of Excellence	Hill AFB	UT	801-586-2188
Ogden Air Logistics Center	Hill AFB	UT	801-586-1456
Defense Contract Management Agency	Alexandria	VA	202-764-2141
HQ, Military Traffic Management Command	Alexandria	VA	703-428-3030
US Army Material Command	Alexandria	VA	703-617-3021
Navy PEO-IT, Enterprise Solutions	Arlington	VA	703-685-5574
Office of Naval Research	Arlington	VA	703-696-2603
Pentagon Renovation Office	Arlington	VA	703-697-2374
TRICARE Management Activity - Falls Church	Falls Church	VA	703-681-1143 Ext. 5425
Defense Contract Audit Agency	Fort Belvoir	VA	703-767-1730
Northern Region Contracting Center	Fort Eustis	VA	757-878-3166 Ext. 3253
Fleet & Industrial Supply Center	Norfolk	VA	757-443-1449
Naval Facilities Engineering Command, Atlantic Div	Norfolk	VA	757-322-4066 17



### Agency

	Stat			
Buying Command	City	е	Telephone	
Supervisor of Shipbuilding, Conversion and Repair	Portsmouth	VA	757-396-5041 ext. 426	
Defense Supply Center Richmond	Richmond	VA	804-279-5180	
Naval Facilities Engineering Command-NW	Poulsbo	WA	360-396-1864	
Fort McCoy Directorate of Contracting	Fort McCoy	WI	608-388-8459	



### **Examples of Audit Liaison Services**

- Facilitating communication
- Coordinating audit requests
- Interpreting audit reports
- Explain changes in audit policies & procedures
- Elevate customer concerns
- Arrange attendance of DCAA personnel at negotiations and meetings
- Participate in training sessions



### Financial Advisory Services Center

- Costance
- Analysis of other than cost or pricing data
- Commercial pricing
- Market research
- IPT activities
- Source evaluation boards
- Parametrics
- Other areas



#### Examples of FASC Support to Source Selection Evaluation Boards

- Assist in analysis of contractor data
- Assist in assessing adequacy of accounting systems
- Assist in evaluating financial capability
- Assist in using/interpreting audits
- Participate in oral discussions



#### Examples of FASC Support to Contract Administration

- Review modifications
- Complex contract close outs
- Assist reconciliations between the contractor, DFAS and the buying office



### **Examples of Other FASC Potential Support Areas**

- Cost monitoring
- Cost estimating

No A-76 Most Efficient Organization (MEO) assistance



### Field Audit Office vs. FLA Audit Services

#### **Field Auditor**

- On-Site at Ktr.
- Location
- Has Access to Ktr.
- **Books and Records**
- Performs Audits

#### FLA

- On-Site with Customer
- Available for Immediate Advice on Audit/ Financial

Issues





- Preaward Contract Audit Services
  - Accounting System Survey and Financial Capability
  - Price Proposals
  - Forward Pricing Labor and Overhead Rates
  - Attend Negotiation Conferences

- Postaward Contract Audit Services
  - Incurred Costs/Annual Overhead Rates
  - Claims (Hardship, Equitable Adjustment/Delay Claims, and Termination Claims)
  - Financial Capability
  - Change Order Proposals
  - Contractor Billings
  - Contract Audit Closing Statements

- Contractor Internal Control System Audits
  - Accounting
  - Estimating
  - EDP
  - Compensation
  - Billing
  - Budgeting
  - Material Management
  - Labor
  - Purchasing
  - Indirect and Other Direct Costs

- Investigative Support Division
- DCAA is not authorized to conduct independent criminal investigations.
- However, we do provide support to investigative organizations when requested and appropriate.
- DCAA has special teams of auditors to support investigations.



#### Requirements for Audit

- Contracting Officer Requests
- Contract Terms
- Public Law
- Acquisition Regulations



### **Planning the Audit**

- Assess reliance which can be placed on management and financial systems - (see previous list of contractor internal control system audits)
- Assess risk environment
- Establish scope of audit



### Scope of Required Audits

- DCAA professional judgment considering:
  - Audit objective
  - Contracting officer request
  - Professional auditing standards
  - American Institute of Certified Public
    - Accountants
  - General Accounting Office (GAGAS)



### DCAA FORWARD PRICING SERVICES

Type of Service	Scope of Service	Type of Opinion to be Rendered	Reporting	CAM Reference
Specific Cost Information	Provide data in FAO files only (or services can be accomplished in 4 hours or less)	None	Telephone with written confirmation memorandum	9-107
Agreed- Upon Procedures	Evaluation of limited cost or pricing data or information other than cost or pricing data	Disclaimer	Report	9-108 9-207
Cost Realism Analysis	Evaluation of limited information other than cost or pricing data to ascertain potential cost understatement	Disclaimer	Report	9-108 9-206
Audit of Specified Cost Elements	Audit of cost or pricing data for cost element(s), but not whole proposal	Opinion only on elements audited	Report	9-108 9-208
Complete Proposal Audit	Audit of cost or pricing data for entire proposal	Opinion on proposal as a whole	Report	Chap.9
Desk Audit	Audit of cost or pricing data for entire proposal, mostly based on information available in the files or with limited additional information requested from contractor	Opinion on proposal as a whole	Report	9-103.3e-g



## Audit Report Opinions - What They Mean



### AUDIT OPINION EXAMPLES Cost or Pricing Data

The auditor's opinion on submitted cost or pricing data generally can be categorized in one of the following three areas:

- Completely Acceptable (Adequate)
- Generally Acceptable Except For Some Minor Deficiency
   (Inadequate In Part)
- Unacceptable (Not Adequate)

Opinions Address the Adequacy of Proposal as a Basis for Negotiation of a Fair and Reasonable Price.



#### **AUDIT OPINION EXAMPLES**

FAR, Part 15 is often used in determining if the submitted data is adequate as the basis for negotiation of a fair and reasonable price. Additionally, the proposal may be in various degrees of compliance with promulgated Cost Accounting Standards or FAR, Part 31. For reporting purposes, these include:

- No Instances
- Insignificant Instances
- Significant Instances Of Noncompliance



## No Instances of Noncompliance

In our opinion, the offeror has submitted adequate cost or pricing data. The proposal was prepared in accordance with applicable Cost Accounting Standards and appropriate provisions of FAR and the DoD FAR Supplement. Therefore, we consider the proposal to be acceptable as a basis for negotiation of a fair and reasonable price.



# AUDIT OPINION EXAMPLES Insignificant Instances

In our opinion, the offeror has submitted adequate cost or pricing data. The proposal was not prepared in all respects in accordance with applicable Cost Accounting Standards and appropriate provisions of FAR and the DoD FAR Supplement. However, as discussed on page 12, Exhibit A, Note 4, the impact of the noncompliances is considered relatively insignificant. Because the FAR and/or CAS noncompliances are considered insignificant, we believe that the proposal is an acceptable basis for



# AUDIT OPINION EXAMPLES Significant Instances

In our opinion, the offeror has submitted adequate cost or pricing data. The proposal was not prepared in all respects in accordance with applicable Cost Accounting Standards and appropriate provisions of FAR and the DoD FAR Supplement (see comments on page 12, Exhibit A, Note 4. Because the FAR and/or CAS noncompliances are considered significant, we do not believe the proposal is an acceptable basis for negotiation of a fair and reasonable price, as discussed with Mr. Bill Jones by Mr. Ray Hillis of our office on March 30, 2002 and as confirmed in our letter to you dated March 30, 2002. At your request, we have, nevertheless, evaluated the proposal to the

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# AUDIT OPINION EXAMPLES Disclaimer of Opinion

Due to (list of reasons identified on next slide), we were not able to obtain sufficient competent evidential matter on which to base an opinion on the proposal as a whole (or the specific cost element to be reviewed). The time that was provided for performance of the audit did not allow us to apply auditing procedures to satisfy ourselves as to the acceptability of the contractor's proposal. The scope of our work was not sufficient to enable us to express, and we do not express an opinion on the contractor's proposal and its acceptability as a basis for negotiation of a fair and reasonable price as discussed with Mr. Bill Jones by Mr. Ray Hillis of 40 our office on March 30, 2002 and as confirmed



# AUDIT OPINION EXAMPLES Disclaimer of Opinion

A disclaimer of opinion may be used when:

- Imposed time constraints allow only a portion of the cost or pricing data to be reviewed.
- Unresolved costs are due to the nonreceipt of assist audit reports covering the proposed subcontract costs.
- Nonreceipt of technical evaluation reports





- Determining the Service Required
- Locating the DCAA Field Audit Office
- Requesting Audits
- Requesting Rate Information
- Additional Help
- Example of Audit Request Letters



Determining the Service Required

- Audit of Entire Proposal
- Audit of Part of the Proposal
- Agreed Upon Procedures
- Rate Information



## Locating the DCAA Field Audit Office (FAO)

- DCAA is organizationally divided into five regions.
- Within each region are field audit offices
- DCAA has a software package to identify the cognizant FAO
- DCAA internet web site http://www.dcaa.mil.
- FLA can assist in locating the cognizant FAO



#### Website

bttp://www.dcaa mil



- About DCAA
- Directions/Map
- Audit Guidance
- DCAA Publications
- Freedom of Information Act
- Links to Other Web Sites
- DCAA
  - Points of Contact
- Career Center
- Audit Office Locator
- Home



The Defense Contract Audit Agency, under the authority, direction, and control of the <u>Under Secretary of Defense (Comptroller)</u>, is responsible for performing all contract audits for the Department of Defense, and providing accounting and financial advisory services regarding contracts and subcontracts to all DoD Components responsible for procurement and contract administration. These services are provided in connection with negotiation, administration, and settlement of contracts and subcontracts. DCAA also provides contract audit services to some other Government Agencies.

Site Index / Frames Structure
Please read this privacy and security notice
Contact us here to send Comments or Suggestions.



#### Website

#### btto.//www.doaa mil



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#### DCAA Cognizant Field Audit Office (FAO) Locator

Welcome to the DCAA Locator Web Site.

This Web site queries the DCAA Cognizant FAO database and allows you to find the FAO(s) assigned to a given zip code. Along with each cognizant FAO, there will also be displayed the FAO's e-mail address which when selected will automatically generate a pre-addressed e-mail message for requesting DCAA services.

Enter a contractors 5-digit zip code and the system will display the cognizant field audit office responsible for that area.

For 5-digit zip code information not found through the Search, the system will automatically submit an electronic request to our web site and continue to search for the cognizant FAO which most closely matches the first three digits of the 5-digit zip code entered.

For those contractors using WAWF or other electronic billing systems requiring the use of DoDAAC (DoD Activity Address Codes), the applicable DoDAAC is displayed below. DCAA DoDAACs begin with HAA.

ZIP Code:		Search
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#### Website

#### bttp.//www.dcaa mil



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For those contractors using WAWF or other electronic billing systems requiring the use of DoDAAC (DoD Activity Address Codes), the applicable DoDAAC is displayed below. DCAA DoDAACs begin with HAA.

ZIP Code: 35898 Search

Huntsville Branch Office- 01201

620 Discovery Dr

Huntsville, AL35806

Bldg II, Suite 300

Remark:

Phone No: 256-842-7700

Fax No:256-842-9184

E-mail:dcaa-fao1201@dcaa.mil

DoDAAC:HAA010



#### Requesting Audits

**Prime Contracts** - Any special concerns that need to be addressed by the auditors should be specifically identified in the request. If there are special concerns, it often helps to call and discuss them with the DCAA auditor prior to issuing the request for audit.

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#### Requesting Audits

**Subcontracts** - If any subcontracts need to be audited, it will save time if the PCO/ACO sends a copy of the audit request directly to the DCAA subcontract auditor.



#### Requesting Audits

**Preparing the Request -** The request should include:

- (Sub)contractor's proposal or name of person providing it;
- Information on technical evaluations, especially the name of the contact at the office doing the evaluation;
- And the name of a contact at your office.
- The prime contract audit request should identify any subcontract audits that have been requested.



#### Requesting Audits

**Send the Request -** Mail, e-mail, or telefax the request to the branch or resident office.

If urgent, call the DCAA office that will perform the audit.

FLA can assist you with audit requests.



# Rapi Rd<sub>tes</sub> Concept

 Improve Availability, Quality, and Timeliness of Rates for Customers

Establish and Maintain On-Site rates for Contractors Identified by Customers as Potential Suppliers



## Kapi Rd<sub>t</sub>Benefits to Customers

- Single DCAA Contact
   Point for Rates
- Faster Access to Rates
- DCAA Rate Analysis will be more Complete and Current



- Requesting Rate Information
- Call the FLA to see if Rapid Rates information is available
- Let FLA call cognizant DCAA office if no Rapid Rates information is available



- Requesting Rate Information Information to Give DCAA - Have available:
- The Rates Proposed
- RFP/Proposal Number
- Contract Type
- Expected Contract Value
- Performance Period
- Deliverables



Requesting Rate Information

Written Confirmation - DCAA should send written confirmation within several days.

Availability of Rates - If there has been no recent contact with the contractor DCAA will provide available rates, but qualified with explanatory comments.



■ Requesting Rate Information

If Rates Provided Are Qualified for Applicability or Adequacy - Discuss the possibility of DCAA auditing the entire proposal, part of it, or evaluating rates only under agreed upon procedures.

FLA can assist in the determination of the alternate procedures described above.



#### Getting Additional Help

If additional help is required, contact the following:

- The Supervisor or FAO Manager.
- The Regional Office. Each DCAA office reports to a Regional Audit Manager (RAM) who will resolve problems not settled by the supervisor or FAO Manager.
- The Financial Liaison Advisor (FLA). These auditors are assigned to various Army, Navy, and Air Force buying components to provide advice and consultation.



# Review of How DCAA fits in to the Acquisition Process



### Defense Contract Audit **Agency Mission Briefing**

DCAA Attendees

- Ray Hillis
- Financial Liaison Advisor
- (256) 842-9435
- ray.hillis@dcaa.mil